

Alberta Lamb Producers

WELCOME

TO THE

2026 AGM AND CONFERENCE

NOVEMBER 6-7, 2026 NISKU, AB

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Alberta Lamb Producers
Annual General Meeting Agenda
November 7, 2026

1. Welcome and Guest Introductions

2. Approval of the Agenda

3. Approval of the 2025 AGM Minutes

4. Chair's Address

5. Director Acclamation

6. Introduction of New Board of Directors

7. Financial Statements for 2025–2026

8. ALP Operational Budget 2026–2027

9. Proposed Regulatory and Bylaw Amendments

10. Producer Resolutions

11. Your Check-Off at Work: A Year in Review
    Producer Engagement, Producer Resources, Advocacy, and Research
    Review of the 2022–2025 Strategic Plan

12. Looking Ahead
    Presentation of the 2027–2032 Strategic Plan

13. Moderated Producer Q&A

14. Adjournment of the ALP AGM

A thriving, producer-led sheep industry where Alberta lamb production grows profitably and sustainably.

2025-2026 ALP Board of Directors

Martin Winchell, Chair

Adam French, Vice-Chair

Darlene Hawco, Finance Chair

Edward Machuk, Vice-Finance Chair

Richard Van Driesten, Director

Esther Hoogland, Interim Director

Vacant, Director

Vacant, Director in Training

ALP Staff

Jolene Airth, Executive Director

Jennifer Wood, Project/Office Administrator

Mission

Support Alberta sheep producers by building unity and trust across the sector, advocating for market access and fair regulations, and expanding producer capability.

Vision

A thriving, producer-led sheep industry where Alberta lamb production grows profitably and sustainably.

Values

- Prioritize the Alberta sheep industry.
- Accountable to our producers.
- Committed to guiding industry innovation and enhancement.
- Lead with integrity, honesty and transparent communication

Alberta Lamb Producers Annual General Meeting Minutes
November 15, 2025, Lethbridge, Alberta

The meeting was called to order by Jordan Allen at 9:07am with 33 eligible producers in attendance, 5 eligible producers online and 35 guests in attendance.

Motion to approve the agenda was made by Kelsey Van Schothorst, seconded by Hannah Logan, all favor, motion carried.

Motion to approve the 2023-2024 annual general meeting minutes as presented was made by John Beasley, seconded by Dave Kelly, all in favor, motion carried.

Director acclamations: Darlene Hawco, Richard van Driesten, Martin Winchell, Cody Legault and Edward Machuk have been nominated and acclaimed for the Director-at-large positions.

Esther Hoogland was introduced as the **Director-in-Training**.

Alberta Lamb Producers Financial statements: Shannon Troke of King and Company Chartered Accountants presented the 2024-2025 financial statements via Zoom.

Motion: That the 2024-2025 Financial Statements of Alberta Lamb Producers be approved as presented made by Kelsey Beasley, seconded by CJ ten Haaf, all in favor, motion carried.

Motion: That the 2025-2026 Financial Statements of the Alberta Lamb Producers be financially reviewed by King and Company Chartered Accountant, made by Sherri-Anne Hoogland, seconded by Ashley Ellis, all in favor, motion carried.

2025-2025 Alberta Lamb Producers Budget, was presented by Adam French, for information purposes only. This document excludes all project funding so is more representative of how ALP has used and proposes to use check off dollars.

There were no **proposed producer resolutions** received for the 2025-2026 year. Martin Winchell reported on the progress of the 2024-2025 passed resolutions.

Jordan Allen presented the **2024-2025 annual report and plans for the 2025-2026 year**.

Outgoing director recognition. Jordan Allen was recognized for completing two terms on the board, as well as time spent acting as Executive Director while the organization was between staff. Jordan was presented with a certificate, thank you card and a plaque that will hang on the wall in the Alberta Sheep Centre.

Martin Winchell moderated the producer Q & A session. Questions were:

1. Status of research on pregnancy testing using ear blood markers - staff will circle back with the producer who inquired once detail has been gathered. Producer offered insight the researcher left the country, staff suggested cost was an issue.
2. Efficacy of the Lido bands - discussion that bands were not tight enough, they do work and can be cost prohibitive.
3. Is ALP decreasing budget due to the check off income decrease? Yes
4. Is ALP still a member of the NSN. Yes
5. Has there been any research on LGDs eating tails from lambs with the lido bands? None known at this time, but staff will inquire and circle back with the producer.

Motion to adjourn was made by Annemarie Van Garderen at 10:19am.

Darlene Hawco

Richard van Driesten

Adam French

Martin Winchell

Edward Machuk

Cody Legault Resigned May 19

Alison Neale Resigned April 14

Chair's Address

I am pleased to share an update on our work, our priorities, and the opportunities ahead.

I would like to begin with a sincere thank-you to our directors and staff for the many hours they have dedicated to Alberta's lamb industry and the Canadian sheep sector. Behind the initiatives outlined below are countless meetings, letters, and conversations with partner organizations—all focused on moving our industry forward.

A Strategic Plan for the Next Five Years

Every five years, we review our direction and priorities for Alberta's lamb industry. Following extensive discussion and deliberation, we have completed a strategic plan built around four pillars to guide our work over the next five years:

- **Grow production of Alberta lamb — Richard Van Driesten**
  - Increase production by 20% by 2030.
- **Strengthen unity, trust, and communication — Martin Winchell**
  - Advance national unity.
  - Increase cooperation among provinces.
  - Communicate effectively with producers and partners.
- **Advocate on processing access, trade barriers, and regulations — Edward Machuk**
  - Reduce barriers to intra-provincial trade and improve access to markets.
- **Build producer capacity through practical extension and mentorship — Esther Hoogland**
  - Support producers through workshops and extension activities.

Completing Our Regulation Review

We also completed our scheduled regulation review, an organizational requirement that helps keep our regulations current and aligned with the needs of the industry.

With both the strategic plan and regulation review taking place in the same calendar year, a substantial portion of our workload came early in the year. Thank you again to our board and staff for their commitment to completing these important projects.

Bringing Producer Priorities to the Federal Government

Over the summer, representatives from several commodity groups met with federal Agriculture Minister Heath MacDonald to discuss SCAP funding and the next federal–provincial funding agreement for producers.

ALP brought forward practical changes to make funding more accessible to sheep producers, including:

- Lowering the gross revenue threshold for funding eligibility, currently $25,000.
- Allowing funding to be used to purchase used equipment.

We also highlighted the financing challenges sheep producers face when lenders have limited experience with the industry. And the opportunity for growth as much of the lamb consumed in Canada is imported.

Connecting with the Provincial Government

In a one-on-one meeting with provincial Agriculture Minister Tara Sawyer, we shared our strategic plan, discussed the industry's growth potential, and emphasized the need for a unified national voice for Canada's sheep industry.

We also conveyed ALP's position that sheep traceability requirements should not exceed those of the cattle industry. Additional requirements can place added pressure on producers, abattoirs, and auction marts, potentially discouraging participation and reducing the number of partners serving our industry.

Advocating for Practical Traceability

Throughout the traceability consultations, Alberta and Saskatchewan opposed additional measures beyond those required for cattle. Our focus was on keeping requirements practical for producers and industry partners. Participation in these consultations helped keep the requirements at a manageable level for the industry.

In October, it was announced that the Canadian Sheep Federation (CSF) would become the responsible administrator for sheep traceability. ALP had advocated for remaining with the Canadian Cattle Identification Agency (CCIA), believing that a single organization overseeing cattle, sheep, goats, and cervids would make sense for Alberta, particularly if the requirements were aligned.

The Canadian Food Inspection Agency designated CSF as the responsible administrator, with traceability information moving to SheepTrace. Further information is available at sheeptrace.ca.

Working Towards National Unity

ALP has been working towards national unity since the spring of 2024. This work received further encouragement through a resolution at our 2024 AGM asking ALP to pursue a unified national approach.

Discussions began with Saskatchewan and soon expanded to include Ontario, Quebec, and Manitoba. We have also met with other provinces and held an in-person meeting to which all provinces were invited, with New Brunswick and Newfoundland and Labrador among those participating. In total, eight provinces have been engaged in national unity discussions. Building a shared path forward takes time. Any decision for ALP to rejoin a national organization will involve consultation with Alberta producers and will require their support.

Looking Ahead to 2027

As we put our five-year strategic plan into action, our priorities are clear: encourage production growth, build producer capacity, strengthen unity, and advocate for market access supported by practical regulations and fewer trade barriers. We look forward to working with producers and partners to turn these priorities into progress.

Please reach out to any director or staff member with your questions, ideas, or concerns. We are here to represent you, and your input helps ensure that ALP reflects the views and priorities of Alberta producers. Thank you for your continued involvement and support.



Martin Winchell

Chair, Alberta Lamb Producers

Directors Acclaimed

The ALP Board of Directors consists of seven eligible sheep producers from across Alberta. Each Director can serve up to three two-year terms. Board elections are held when positions become available due to Directors completing their terms or leaving the Board. We are pleased to announce the acclamation of three Director-at-Large positions for the 2026–2027 Board term. Three eligible producers submitted valid nomination forms prior to the August 15, 2026 deadline. As the number of nominations did not exceed the number of available positions, all nominees will be acclaimed.

In accordance with regulations, the incoming 2026–2027 Board will issue a call for nominations to fill the remaining interim Director vacancy once they assume their roles. Until then, the Board remains fully empowered to carry out its duties.

A Director-in-Training position is also available to help develop future Board leaders and support succession planning. This is a great opportunity to get involved before a full commitment as a board member. Please contact the ALP office if this is of interest to you.

Esther Hoogland Contact: esther@ablamb.ca (780) 387-1781

Hi! My name is Esther and I am a young sheep farmer here in central Alberta. My mom has had sheep on and off and since 2024 I have taken a more active role in our production. One of my favourite things about farming sheep is that I can take my little kids with me when I am working with them and, for the most part, I don't have to worry about how the sheep will react to them. I also worked at Beaverhill Auction Mart and enjoyed learning more about handling sheep and the marketing side of the industry. I have found my time on the board to be very informative and have learned a lot about our industry.

Adam French Contact: adam@ablamb.ca (780) 872-9908

Having joined the ALP Board in February of 2024 I am pleased to be acclaimed for another term. Growing up in Australia I was surrounded by sheep farms which is where my passion for agriculture and the sheep industry was formed. With degrees in agriculture and business administration, I have spent my entire career working in the agriculture sector, and in 2020 we purchased our farm where we have a growing flock of Dorper/Katahdin crosses.
In the time I've been involved with the ALP Board I am inspired by the passion and commitment of producers in our industry both locally in Alberta and across Canada. I look forward to working with the rest of the board to continue to advocate for our industry, support and encourage research to further develop the sheep sector and promote the benefits of lamb and wool to the broader community.

Mike Easton Contact: mike@ablamb.ca (780) 625-2175

Mike Easton joins the board from Peace River, Alberta where he is building a 100 ewe flock of black wooled Merino/Rambouillet cross ewes. Mike has extensive experience in wool manufacturing, is a wool consultant with Brand Felt, and worked with the Wilson Colony to help develop their F10 Ultra wool saddle pads. Mike looks forward to bringing passion for the sheep industry to the board and hopes to work towards creating value added opportunities for Alberta's sheep producers.

ALBERTA LAMB PRODUCERS

Financial Statements

Year Ended August 31, 2026

ALBERTA LAMB PRODUCERS
Index to Financial Statements
Year Ended August 31, 2026

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INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Members of Alberta Lamb Producers

We have reviewed the accompanying financial statements of Alberta Lamb Producers (the Organization) that comprise the statement of financial position as at August 31, 2026, and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Alberta Lamb Producers as at August 31, 2026, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

King + Company

Edmonton, AB
October 19, 2026

CHARTERED PROFESSIONAL ACCOUNTANTS

ALBERTA LAMB PRODUCERS
Statement of Financial Position
As at August 31, 2026

		2026		2025
ASSETS				
CURRENT				
Cash	**$**	**381,893**	$	385,281
Accounts receivable *(Note 2)*		**16,723**		21,698
Prepaid expenses		**1,062**		2,763
		399,678		409,742
INVESTMENTS *(Note 3)*		**161,189**		156,875
CAPITAL ASSETS *(Note 4)*		**-**		920
	$	**560,867**	$	567,537
LIABILITIES				
CURRENT				
Accounts payable and accrued liabilities *(Note 5)*	**$**	**28,274**	$	36,872
Deferred revenue *(Note 6)*		**9,080**		8,040
Deferred contributions *(Note 7)*		**-**		2,590
		37,354		47,502
NET ASSETS				
Invested in capital assets		**-**		920
Internally restricted *(Note 8)*		**523,513**		519,115
		523,513		520,035
	$	**560,867**	$	567,537

ON BEHALF OF THE BOARD

_____ *Director*

_____ *Director*

ALBERTA LAMB PRODUCERS
Statement of Operations
Year Ended August 31, 2026

	2026	2025
REVENUE		
Checkoff		
Sheep	**$ 226,709**	$ 227,885
Wool	**3,119**	724
Checkoff refunds	**(19,075)**	(13,545)
	210,753	215,064
Other		
Annual General Meeting sponsorship and registration	**26,290**	8,765
Advertising	**14,507**	12,858
Registration fees and tradeshow	**8,530**	3,560
Interest	**4,164**	5,906
Expense recoveries	**1,885**	1,849
	55,376	32,938
SheepBytes		
Revenue	**5,818**	10,940
Expenses	**(2,020)**	(2,741)
	3,798	8,199
Grants		
Contributions	**9,090**	17,066
Expenses	**(8,000)**	(17,066)
	1,090	-
	271,017	256,201
EXPENSES		
Advocacy		
Industry liaison	**22,770**	14,950
Industry support	**18,933**	11,898
Research	**4,000**	7,500
	45,703	34,348
Extension		
Newsletter	**16,905**	15,493
Producer education	**2,215**	751
Promotional items and events	**1,085**	110
	20,205	16,354
Operating and grants		
Salaries, benefits and staff development	**103,753**	103,517
Directors	**33,963**	31,456
Annual General Meeting	**20,552**	14,390
Website	**16,815**	19,080
Administration and communications	**11,299**	14,770
Strategic planning	**4,867**	300
Accounting and legal	**4,800**	4,000
Insurance	**4,662**	2,571
Amortization of capital assets	**920**	3,194
	201,631	193,278
	267,539	243,980
EXCESS OF REVENUE OVER EXPENSES	**$ 3,478**	$ 12,221

ALBERTA LAMB PRODUCERS
Statement of Changes in Net Assets
Year Ended August 31, 2026

	Invested in Capital Assets	Internally Restricted (Note 9)	Unrestricted	**2026**	2025
NET ASSETS - BEGINNING OF YEAR	$ 920	$ 519,115	$ -	**$ 520,035**	$ 507,814
Excess (deficiency) of revenue over expenses	(920)	3,798	600	**3,478**	12,221
Transfer from unrestricted	-	600	(600)	**-**	-
NET ASSETS - END OF YEAR	$ -	$ 523,513	$ -	**$ 523,513**	$ 520,035

ALBERTA LAMB PRODUCERS
Statement of Cash Flows
Year Ended August 31, 2026

	2026	2025
OPERATING ACTIVITIES		
Excess of revenue over expenses	**$ 3,478**	$ 12,221
Item not affecting cash:		
Amortization of capital assets	**920**	3,194
	4,398	15,415
Changes in non-cash working capital:		
Accounts receivable	**4,975**	7,074
Prepaid expenses	**1,701**	8,043
Accounts payable and accrued liabilities	**(8,599)**	(7,695)
Deferred revenue	**1,040**	5,210
Deferred contributions	**(2,590)**	(10,566)
	(3,473)	2,066
Cash flow from operating activities	**925**	17,481
INVESTING ACTIVITY		
Purchase of investments, net	**(4,313)**	(7,328)
INCREASE (DECREASE) IN CASH	**(3,388)**	10,153
CASH - BEGINNING OF YEAR	**385,281**	375,128
CASH - END OF YEAR	**$ 381,893**	$ 385,281

NATURE OF OPERATIONS

Alberta Lamb Producers (the "Organization") is a producer supported organization that operates under regulation of the Marketing of Agricultural Products Act of the Province of Alberta. lts mandate is the promotion and enhancement of the sheep and wool industry in Alberta.

1. SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations.

Revenue Recognition

Alberta Lamb Producers follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned.

Checkoff fees are recognized as revenue when received or receivable. Checkoff fees are set at $1.50 for each tag issued, less an administration fee of 3.15%.

Financial Instruments

Initial Measurement

The Organization initially measures its financial assets and liabilities originated or exchanged in arm's length transactions at fair value. Financial assets and liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the Organization is in the capacity of management, are initially measured at cost.

The cost of a financial instrument in a related party transaction depends on whether the instrument has repayment terms. If it does, the cost is determined using its undiscounted cash flows, excluding interest and dividend payments, less any impairment losses previously recognized by the transferor. Otherwise, the cost is determined using the consideration transferred or received by the Organization in the transaction.

Subsequent Measurement

The Organization subsequently measures all its financial assets and liabilities at cost or amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in earnings in the period incurred.

Financial assets measured at amortized cost using the straight-line method include cash, short-term investments and accounts receivable. Financial liabilities measured at amortized cost using the straight-line method include accounts payable and accrued liabilities and deferred contributions.

(continues)

1. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Transaction Costs

Transaction costs attributable to financial instruments subsequently measured at fair value and to those originated or exchanged in a related party transaction are recognized in earnings in the period incurred. Transaction costs related to financial instruments originated or exchanged in an arm's length transaction that are subsequently measured at cost or amortized cost are recognized in the original cost of the instrument. When the instrument is measured at amortized cost, transaction costs are recognized in earnings over the life of the instrument using the straight-line method.

Impairment

For financial assets measured at cost or amortized cost, the Organization determines whether there are indications of possible impairment. When there are, and the company determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in earnings. If the indicators of impairment have decreased or no longer exist, the previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may be no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in earnings.

Cash

Cash is comprised of cash held with financial institutions.

Capital Assets

Capital assets are stated at cost less accumulated amortization. Capital assets are amortized over their estimated useful lives at the following rates and methods:

Office equipment	20%	declining balance method
Computer equipment	30%	declining balance method
Leasehold improvements	20%	declining balance method
Database	20%	straight-line method

The Organization regularly reviews its capital assets to eliminate obsolete items. Government grants are treated as a reduction of capital assets cost.

Cloud Computing Arrangements

The Organization accounts for its cloud computing arrangements in accordance with Accounting Guideline 20, Customer's Accounting for Cloud Computing Arrangements. Expenditures related to cloud-based services, other than amounts relating to tangible capital assets or rights to use tangible capital assets, are treated as a supply of services and expensed as the services are received. Amounts paid in advance of receiving services are recorded as prepaid expenses.

Contributed Services

The operations of the Organization depend on both the contribution of time by volunteers and donated materials from various sources. The fair value of donated materials and services cannot be reasonably determined and are therefore not reflected in these financial statements.

(continues)

1. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Use of Estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

2. ACCOUNTS RECEIVABLE

	2026	2025
Operations	**$ 14,679**	$ 19,346
Interest	**2,044**	2,352
	$ 16,723	$ 21,698

3. INVESTMENTS

Investments represents a guaranteed investment certificate that has a maturity date of March 7, 2027 and bears interest of 2.60% (2025 - 2.75%). Management's expection is that it will be renewed for another year and has been classifed as long-term.

4. CAPITAL ASSETS

	Cost	Accumulated amortization	**2026 Net book value**	2025 Net book value
Office equipment	$ 4,494	$ 4,494	**$ -**	$ -
Computer equipment	4,268	4,268	**-**	920
Leasehold improvements	2,154	2,154	**-**	-
Database	14,000	14,000	**-**	-
	$ 24,916	$ 24,916	**$ -**	$ 920

5. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2026	2025
Checkoff refunds	**$ 19,076**	$ 13,545
Operations	**5,452**	19,422
Goods and services tax	**3,746**	3,905
	$ 28,274	$ 36,872

6. DEFERRED REVENUE

	2026	2025
Annual General Meeting sponsorship and cost recoveries	**$ 9,080**	$ 8,040

7. DEFERRED CONTRIBUTIONS

Deferred contributions represent restricted operating funding received in the current year that is related to subsequent periods. The following is a summary of the changes for the period ending August 31:

	2026	2025
Balance, beginning of year	**$ 2,590**	$ 13,156
Contributions received	**-**	6,500
Recognized as revenue	**(2,590)**	(17,066)
Balance, end of year	**$ -**	$ 2,590

Deferred contributions are comprised of:

Results driven research grant	**$ -**	$ 1,500
Rangeland sustainability project	**-**	1,090
	$ -	$ 2,590

8. INTERNALLY RESTRICTED NET ASSETS

The board of directors has internally restricted net assets for the following purposes:

	2026	2025
Emergency operating funds	**$ 240,000**	$ 240,000
Industry research funds	**62,279**	61,679
SheepBytes	**57,336**	53,538
Industry events	**42,523**	42,523
Staffing	**40,000**	40,000
Website	**34,167**	40,000
Marketing	**25,000**	25,000
Advocacy	**16,375**	16,375
Targeted grazing course	**5,833**	-
	$ 523,513	$ 519,115

9. RELATED PARTY TRANSACTIONS

During the year, the Organization paid fees and reimbursed expenses to directors totaling $33,963 (2025 - $31,456).

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

10. COMMITMENT

The Canadian Food Inspection Agency (CFIA) is responsible for Canadian traceability. At the time of implementation, the CFIA chose the Canadian Sheep Federation (CSF) as the representative for the sheep industry for traceability. The CSF contracted the Canadian Cattle Identification Agency (CCIA) as its responsible administrator to meet CFIA requirements. The purpose of this agreement is to govern the distribution and sale of approved tags to sheep producers across Canada. Alberta Lamb Producers has an agreement with Canadian Cooperative Wool Growers (CCWG) that automatically renews every year unless the contract is renegotiated or terminated by either party. Amendments to this agreement require being agreed upon by the parties on or before October 15 of each year to be in effect on January 1 of the following year.

11. FINANCIAL INSTRUMENTS

The Organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Organization's risk exposure and concentration as of August 31, 2026.

Credit Risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Organization's financial instruments that are exposed to credit risk are primarily cash and accounts receivable. The Organization maintains its cash in a major financial institution. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts

The Organization's accounts receivable are exposed to credit risk as the majority of receivables are from entities that conduct their business within the same industry.

Interest Rate Risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Organization manages exposure through its normal operating and financing activities. The Organization is exposed to interest rate risk primarily through its floating interest rate on cash and short-term investments.

12. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

Alberta Lamb Producers Operations Budget

		Budget amounts 2025-26	Budget amounts 2026-27
Item	**Revenue**		
1	Check off - sheep	$215,000.00	$220,000.00
2	Check off - wool	$3,000.00	$3,000.00
3	Newsletter Advertising	$13,000.00	$14,000.00
4	National Recoveries	$600.00	$600.00
5	Interest	$4,460.00	$4,500.00
6	Manuals, programs and courses	$0.00	$0.00
7	SheepBytes - ALP income	$3,000.00	$1,000.00
8	Transfer from reserves	$50,250.00	$32,050.00
9	AGM Meals/Conference Registration	$19,000.00	$16,000.00
10	AGM Sponsorship	$9,520.00	$9,500.00
11	Refunds from Government	$0.00	$0.00
12	Canada Summer Jobs Grant	$0.00	$0.00
13	**Total revenue**	**317,830.00**	**300,650.00**
	Expenses		
	Advocacy		
14	Industry support	$10,000.00	$16,000.00
15	Industry liaison (government & industry)	$16,000.00	$15,000.00
16	Promotion	$2,000.00	$2,000.00
17	Provincial 4-H	$1,000.00	$1,000.00
18	Industry events	$500.00	$2,000.00
19	Calgary Stampede Sheep Showcase Sponsorship	$1,000.00	$1,000.00
20	Promotional Events	$1,000.00	$1,000.00
21	**Total**	**$ 31,500.00**	**$ 38,000.00**
	Extension		
22	Newsletter	$14,000.00	$15,000
23	Newsletter ads commission	$2,500.00	$3,000.00
24	Industry Research	$10,000.00	$10,000.00
25	Producer Education	$4,500.00	$4,500.00
26	**Total**	**$ 31,000.00**	**$ 32,500.00**
	Operating Expenses		
27	Admin	$1,200.00	$1,200.00
28	Communications	$6,500.00	$6,500.00
29	Website	$22,950.00	$9,000.00
30	Service charges/penalties	$250.00	$250.00
31	Office Supplies	$2,500.00	$2,500.00
32	Office Equipment/I.T.	$3,000.00	$2,500.00
33	Staff Recruitment	$0.00	$0.00
34	Capital Purchase	$3,000.00	$3,000.00
35	Salaries & Wages	$109,000.00	$109,000.00
36	Staff Development	$2,000.00	$2,000.00
37	Directors' expenses	$40,000.00	$40,000.00
38	Governance Training	$1,000.00	$3,000.00
39	Strategic Planning	$3,000.00	$500.00
40	Audit & legal	$7,500.00	$7,500.00
41	Insurance	$2,500.00	$2,700.00
42	AGM meeting expenses	$25,930.00	$15,500.00
43	Loss on disposal of assets		
44	Amortization		
45	Check off refunds	$25,000.00	$25,000.00
46	**Total**	**$255,330.00**	**$230,150.00**
47	**Total expenses**	**$ 317,830.00**	**$ 300,650.00**
48	**Excess of revenue over expenditures**	0	0

2025-2026 A Year in Review

Check Off History

Under the authority of the Marketing of Agricultural Products Act, Alberta Lamb Producers (ALP) is authorized to assess, charge, and collect service charges (check-off) from sheep and wool producers to support the operation of the organization and delivery of industry programs. The Alberta Lamb Producers Plan Regulation requires all producers to pay a service charge on each sheep and on wool sold, while also authorizing ALP to establish collection mechanisms and adjust service charge rates with producer and Council approval. Revenue generated through the check-off supports ALP's mandate to advance research, education, promotion, industry development, and producer services for Alberta's sheep sector.

Upon purchasing Canadian Sheep Identification (CSIP) tags, a check off of $1.50 is automatically collected. Producers may request these funds to be refunded, following the procedure and timelines found on the ALP website. A $.01 per pound of wool sold is also collected. These funds allow the ALP to continue to operate, and ALP takes refund requests seriously. ALP continues to listen to producers and is pleased to see that dollars requested continues to be low when compared to the past.

Check-Off Refund Request Statistics

Fiscal Year	Number of Producers requesting check off refunds	Dollars Requested to be Refunded
2025-26	20	$19,074.50
2024-25	17	$13,545.00
2023-24	27	$25,995.00
2022-23	24	$22,640.00
2021-22	24	$48,272.50
2020-21	20	$50,040.00

2025-2026 Year in Review: Your Check Off at Work

During 2025-26, ALP actively advocated on behalf of sheep producers on several key regulatory and policy issues affecting the industry. This included engagement with governments and stakeholders regarding Part XV of the *Health of Animals Regulations* (Livestock Traceability), changes to the Responsible Administrator framework for sheep traceability, the *Animal Protection Act* Regulations, and updates to the National Sheep Code of Practice. ALP also advocated for changes within the Next Policy Framework to improve Alberta sheep producers' access to federal funding opportunities and support industry growth and competitiveness.

ALP further championed national unity within Canada's sheep industry by participating in in-person and virtual meetings with industry partners and by submitting letters of support that promoted collaboration and a unified national voice on issues of importance to sheep producers across the country.

Effective Governance and Board Engagement

Strong governance is essential to advancing ALP's mission and initiatives efficiently. During the 2025–2026 fiscal year, the board convened for quarterly in-person meetings, three times in Airdrie and once in Lethbridge, while also maintaining a bi-monthly conference call schedule on the second and fourth Tuesday evenings of each month.

Throughout the year, directors and staff participated in leadership workshops facilitated by a Steering Committee of General Managers and Executive Directors from Alberta's Agricultural Boards and Commissions. These sessions supported continued learning and reinforced adherence to governance protocols and regulatory standards. Additional training was provided by the Marketing Council and the Alberta Government, covering topics such as corporate oversight, regulatory frameworks, board member responsibilities, and governance fundamentals.

To ensure board members and staff are well-informed and confident in their roles, online training opportunities are made available and encouraged year-round.

Producer Engagement

Emails, Mailouts and N'ewesletter

The ALP N'ewesletter is published quarterly, providing updates on ALP activities and projects, resources for production and management, productivity tools and technology, as well as industry news and information. Eligible Alberta producers receive complimentary copies of the Fall and Spring editions by mail, while the Summer and Winter editions are available exclusively online. After a cost analysis in 2024-2025, the board decided the newsletter will continue with this format as fiscal responsibility dictates.

Staff communicate important events, such as the AGM and proposed regulation changes via direct emails to producers and by sharing details on the website. ALP obtains contact information for producers through their purchase of CSIP tags from CCWG. It is crucial for producers to update the office with any changes to their contact information to ensure they remain informed. The ALP website hosts a contact update form for producer use. It is strongly encouraged that producers share their email addresses with the office as this is the most cost effective and efficient method of communication.

Engagement

Maintaining strong connections with Alberta sheep producers remains a priority for ALP. Throughout 2025-26, Board Directors and staff participated in a variety of industry events, including sheep and ram sales, producer meetings, workshops, and educational initiatives, providing opportunities to share information, gather feedback, and discuss emerging industry issues. These interactions helped ensure ALP remained informed by producer perspectives while strengthening relationships across the sector. Producers are encouraged to continue sharing ideas for events and engagement opportunities where ALP representation would be valuable.

Highlighted Events ALP has Attended or Hosted

ALP continued to strengthen industry connections and promote the Alberta sheep sector through participation in and delivery of a variety of events throughout the year. In January, the ALP Vice Chair

attended the Saskatchewan Sheep Development Board AGM and Conference in Regina. ALP also partnered with Leduc County to deliver the public webinar *Raising Sheep*, where producers from across Alberta learned about the recently updated Sheep Infrastructure and Business of Sheep learning modules.

July was an especially active month for ALP. The Chair participated in a meeting of provincial sheep organization leaders held in conjunction with the All-Canada Sheep Classic, supporting collaboration and national unity within the Canadian sheep industry. ALP also participated in the Calgary Stampede's *Taste of Stampede* event, where lamb was featured as the highlighted protein in chef competitions. An Alberta sheep producer and the Executive Director attended to answer consumer questions and host an industry information booth. Additional July activities included the Vermilion Sheep Show, where the ALP Vice Chair presented an ALP-sponsored award, and a two-day Beginner Shearing Clinic in Alhambra, organized by ALP and attended by 12 participants. In August, an ALP Director represented the organization at the Coaldale Open Farm Days event, engaging with attendees and promoting awareness of Alberta's sheep industry.

Strategic Plan 2022-2027 Wrap Up

ALP's 2022–2027 strategic plan has come to an end. Highlights and work done are as follows:

Priority: Education

- The Zoom platform was researched and selected to provide producer webinars
- Town halls and surveys were initiated with little uptake
- Webinar on predation with Fish & Wildlife was held and producer resources created and on website
- Canadian Verified Sheep program - staff discovered there was not enough uptake from producers or processors for this program that had federal funding, so it fell off the radar. It is currently up and running as a voluntary program and producers can sign up through CSF.
- Traceability webinar hosted in 2022
- ALP partnered with Old College to implement a Master Shepherds program. Olds College staff who worked on the project left their role in 2023, so project was put on hold. In 2025, discussions with Olds college resumed and project has been reinstated and rolled into the new strategic plan.
- Through funding from an RDAR grant, ALP updated the Business of Sheep and Sheep Infrastructure learning modules, as well as the Flock Snapshot Cost of Production Program, with current industry data in 2025. ALP promoted these resources through a hybrid producer workshop in 2025, and a webinar delivered in partnership with Leduc County in February 2026.
- Beginning in 2023, ALP partnered with ChatterHigh to promote sheep industry and agricultural awareness among high school students. The initiative continued through 2026, after which the Board concluded its sponsorship of the program.
- A Cache Valley Virus information session was held and is available to view on SheepCentral YouTube channel.

Priority: Industry Development

- Wool Awareness
    - Formed an ALP wool committee to collaborate with other wool organizations in 2022

which was dissolved 2024-2025 year
    - Partnered with Campaign for Wool Canada and ALP invests wool check off dollars back into the wool industry
    - Webinars hosted with Custom Woolen Mills and Campaign for Wool Canada and on ALP YouTube channel
    - Added wool and shearing section on the website to include a list of independent wool buyers and shearers
- Local Food Trends and Consumer Education
    - ALP partnered with Alberta on the Plate on their year-round consumer education.
    - Continued working with Calgary Stampede Sheep Committee and Agri-Food Committee by actively participating/being present at events.
    - ALP participated in Calgary Stampede's Taste of Stampede 2026 event promoting Alberta Lamb
- The Scotiabank Yield More Financing Program, introduced in 2023, continues to provide producers with access to financing for ewe purchases

Priority: Research

- ALP participated in the formation of RDAR and has continued to sit on the RDAR board with the Executive Director as the delegate for consistency
- ALP Letter of Intent (LOI) process was updated and clarified
- ALP increased awareness of research LOI's/Proposals for future projects by sending emails directly to producers, government research stations, educational institutions, and by promotion in the ALP newsletter, website and on social media with information on how to apply

Priority: Advocacy

- Advocated for nighttime targeted predation control with consultation with Fish & Wildlife, Alberta Beef Producers (ABP); current AB government not in favor of approving
- Advocated for new programs in the 2023 Canadian Agricultural Partnership program and lobbied Government of Alberta to create:
    - a Predation Management grant funding program to include upgrades to predation fencing, rebates on livestock guardian animals and trapping training subsidies
    - a wool value-added opportunity for producers by providing funding for wool pelleting machines and addresses green/environmental initiatives
    - to include for pregnancy detection ultrasound machines and include training for individual producers to use the equipment
    - to include funding for specialized feed equipment to improve efficiency and tie in with green/environmental initiatives
- Lobbied to have coyotes, foxes, bobcats, lynx, birds of prey and corvid kills compensated. Worked with ABP, Fish & Wildlife however, Government of Alberta had no appetite to fund this program. ALP continued advocating for more mitigation tools and resources for producers to combat predation issues
- ALP advocated for producers to have more access to veterinary services by having Animal Health Technicians increase their scope of practice
- Staff researched the creation of a Guardian Dog rebate program in 2025; it was determined the current AB government would not support this.

- ALP created a sub committee made of executive board members to work on National Unity
    - Discussed goals and priorities of a national organization, created a memorandum of understating to present to all provinces
    - Organized and attended meetings with other provincial sheep organizations

Priority: Operational

- ALP connected with all producers who submitted check off refund requests
- ALP strived to have at least one board member attend yearly ram sales that advertise in ALP newsletters along with attending three additional industry events
- ALP planned to host two town hall meetings every fiscal year
    - Completed in 2022, then cancelled in 2023 due to insufficient interest.
- Producer spotlight pilot project was launched in the N'ewesletter in the April 2023 edition. Invitation to submit articles is advertised, and staff encourage producers to submit. Interest has decreased with no submissions offered by producers in 2026.

Producer Resources

ALP continues to provide resources to producers both as downloads from the website and as printed copies, including factsheets and production modules developed in Alberta for Alberta flocks. All production modules may be downloaded for free and printed copies are sold at cost.

As a partner with the Campaign for Wool Canada, promotional packages are available to our producers at no cost to help them promote the sale of their wool products. These kits include handouts and display items promoting Canadian Wool.

ALP also offers promotional material to producers who market their own products through completing an order form found on our website.

Our YouTube Channel, Sheep Central Alberta, houses over 50 recorded webinars from past years for producers to view at their own leisure on a wide variety of topics.

The Scotiabank Yield More Financing™ program allows ALP members to access funds to purchase ewes and/or feeder lambs as a revolving line of credit with a simple application and approval process. There are no security requirements, but credit scores are required. Application information is available at www.ablamb.ca under the resources section, under the "Farm Finance and Business Programs" tab or by calling ALP directly at 403-948-8533. Interested sheep farmers can also contact Scotiabank directly by email at yieldmorefinancing@scotiabank.com or by calling 1-866-603-4188.

Advocacy and Representation

ALP is committed to empowering the sheep industry by ensuring producers' voices are heard and their interests are represented in key decision-making processes. Staff and directors actively participate in calls with a range of organizations at both the provincial and federal levels. These collaborative efforts address a broad spectrum of issues, including animal welfare, transportation regulations, and evolving government policies, ensuring that both current and future concerns of producers are brought forward.

Recent advocacy and representation efforts include:

- Minister Round Table Discussions

- Agri-Environmental Partnership of Alberta (AEPA) is a multi-stakeholder partnership of the agriculture industry, government, and environmental non-government organizations, working proactively to address agri-environmental issues from a policy perspective
- Campaign for Wool Advisory Board
- Canadian Federation of Agriculture
- Review of Animal Protection Act and Animal Protection Regulation
- Calgary Stampede Agri-Food Committee
- Olds College Technology Access Centre for Livestock Production
- RDAR Member
- WeCAHN Small Ruminant Network
- UCVM Diagnostic Services Unit Advisory Committee
- CAHSS Smal Ruminant Network
- National Sheep Network

Research and Development

Research and development are essential for continuous improvements in sheep production, and collaboration between industry and researchers drives these advancements. ALP plays a crucial role in setting research priorities and directing research funds. Industry endorsement helps researchers secure funding by validating the importance of their projects to the sheep industry. Financial contributions from the industry can be further leveraged to ensure adequate project funding.

Research into sheep production in Alberta is made possible, in part, by the support and endorsement of producers through ALP. We are pleased to share information on the research projects that ALP has collaborated on and continues to support.

Targeted Grazing: Sheep/Goat Vegetation Management for Unique Grazing Opportunities
Following a three-year development process in partnership with Lakeland College and the Alberta Goat Association, ALP launched the Targeted Grazing: Sheep/Goat Vegetation Management for Unique Grazing Opportunities course in January 2025. Since its inception, 26 students have enrolled in and completed the program through Lakeland College's online learning platform. To support ongoing industry capacity building and increased accessibility, the course transitioned to an open-enrollment model and is now available year-round. Course information and registration details are available through the ALP website.

SheepBytes Ration Balancing Program
SheepBytes continues to be a trusted ration balancing program across North America. The demand for the program continues and ALP is committed to maintaining this valuable asset for sheep producers. As of October 20, 2026 the total users of the program were as follows:

- 73 Individual accounts
- 33 Commercial accounts
- 33 Student accounts

Alberta Sheep Industry Revitalization Project
In 2025, ALP secured RDAR funding through the Sustainable Canadian Agricultural Partnership to update the Business of Sheep learning modules and Flock Snapshot Cost of Production Program. Working with Tony Stolz of Stolz-Williams Consulting, ALP successfully updated these resources and made them available free of charge on the ALP website. Two producer webinars were delivered to

support awareness and use of the updated materials.

Guardian Dog Learning Module and Pilot Project
In 2025, ALP collaborated with livestock guardian dog (LGD) consultants to assess the feasibility of a producer rebate program and educational learning module. Following producer engagement, stakeholder consultations, and a review of funding opportunities, the Board determined that a pilot rebate program was not a strategic priority at that time. In 2026, ALP successfully secured provincial grant funding to support LGD-related initiatives; however, after further review, the Board elected to decline the funding, concluding that project delivery extended beyond the organization's scope and capacity. ALP continues to support producer education and awareness of livestock guardian dog best management practices.

Research Project: Healthy Flocks and Safe Alberta Lamb Meat
The ALP board of directors have approved this research project for in-kind support, with financial funding being awarded by RDAR. The project will be led by (Christine) Xiaoji Liu with Agriculture and Agri-Food Canada, Lacombe from January 5, 2026 thru to December 31, 2027. Disease-causing bacteria including *Clostridium perfringens*, pathogenic *Escherichia coli* and *Salmonella* result in economic losses to the Alberta lamb industry. No recent study on these bacteria has been conducted in domestic sheep flocks or lamb meat produced in Alberta. The research involves collecting and screening fecal and soil samples from commercial lamb flocks in Alberta. The goal is to help producers to identify hotspots in sheep production on farm where bacteria can enter flocks or pastures and infect sheep, increasing the chance of lamb carcasses being rejected by processing facilities. The study will also test the hypothesis that lower food safety risks are associated with Alberta-produced lamb compared to imported lamb meats.

Although the closure of the AAFC research facility in Lacombe delayed the project, we are pleased to report that work will resume in early 2027. Laboratory equipment is being relocated to the Lethbridge Research and Development Centre, where the project will continue under the leadership of Dr. Devin Holman, with grant extensions provided by RDAR.

Research Project: Developing Nanopore DNA Sequencing for Routine Molecular Diagnostics of Gastrointestinal Nematode (GIN) Parasites and Drug Resistance in Ruminants
This project will be led by Dr. John Gilleard and Sawsan Anmar, University of Calgary.
October 30, 2026 Update

A 2-year term was set (April 2026- April 2028) for this project. There was some delay to the formal start due to the time to finalize the contract. However, we have now initiated the project focusing on Objective 1: *Improve the accuracy of the ONT nemabiome metabarcoding for gastrointestinal roundworm parasite species determination.*

Objective 1 seeks to improve the accuracy of our current nemabiome diagnostics test (determines the relative amounts of different GI roundworm species from fecal samples). The biggest limitation to accuracy is that there are different numbers of copies of the molecular target (ITS2) in the genome of each roundworm species resulting in biases in proportions of the different species reported by the assay. This copy number variation of the ITS molecular target also affects other molecular diagnostic tests, including qPCR assays, and so determining and correcting for these differences will increase the accuracy of not just the nemabiome assay but also qPCR diagnostic tests that we are also developing (see below.)

We have allocated some of the time of a MSc graduate student to work on this project (Sakuni

Amarsingha) and also a summer student (Abigail Dean) to partly work on the project as well. So far, we have developed duplex digital PCR (dPCR) assay (this is a type of PCR that is extremely accurate in terms of target quantification) to quantify ITS-2 diagnostic target copy number in individual *Haemonchus contortus* worms on the Thermo Fisher QuantStudio AbsoluteQ (MAP16) platform. The results so far suggest that, in Haemonchus, there are between 350-400 copies of this molecular target in the genome. We are next comparing different parasite stages and isolates to refine this estimate before then applying the same approach to the other major ovine gastrointestinal roundworm species.

In addition, we are also using the nemabiome assay to help our industry collaborators Biovet Diagnostics (based in Quebec) to validate and refine some qPCR assays for the major ovine gastrointestinal nematode species. These qPCR tests will provide an alternative diagnostic platform to determine the quantity of the different roundworm parasite species in ovine fecal samples.

Objective 2 (Application of ONT nemabiome metabarcoding to DNA prepared directly from ovine fecal samples) will be started next summer.

Research Project: Adaptation of the Anesthetic Care-Ring® Ligation Band technology to prevent Fly Strikes, RDAR Application 2024N3436R

Update as of October 22, 2026

In 2022/2023, Alberta Lamb Producers received funding through the Canadian Agricultural Partnership to partner with Chinook Contract Research Inc. (CCR) to modify the anesthetic delivering elastration ligation band (the Care-Ring®) for use in Alberta's lamb industry. The product is now available as a prescription product through your veterinarian in Alberta as the LidoBand™ www.lidoband.com. At the project's conclusion, it was identified that the incorporation of an insecticide to prevent fly strike would be a welcome and important feature of the Care-Ring® technology.

In the spring of 2025, CCR received additional funding through the Sustainable Canadian Agricultural Partnership, administered by Research Driven Agriculture Research (RDAR) 2024N3436R, to collaborate in a private-public partnership to investigate the adaptation of the Care-Ring® to prevent myiasis and flystrike for use in the Canadian Lamb Industry.

From this work CCR has developed a patented (US 12,465,472) prototype insecticide-containing version of the Lidocaine Loaded Band (LLB), coined "I-LLBs", to provide pain mitigation and work against the development of fly strike-related pathology through the prevention of myiasis (a parasitic infestation of maggots in livestock tissue). Preliminary data has shown promise, and, if successful, such I-LLBs would be tremendously useful, given that their use creates castration and/or tail docking wounds in animals under field conditions over a prolonged time (i.e., weeks).

During the project, New World Screwworm (NWS) has been identified in Texas and New Mexico which has led to an increased push for tools and technologies to mitigate NWS concerns. Due to increased consumer need for a registered product and a shifting global economic landscape, the project has shifted focus to accelerate commercial availability and expanded international market for potential products. The potential for this made-in-Alberta technology was discussed in a recent Western Producer Article: https://www.albertafarmexpress.ca/livestock/canadian-cattle-castration-product-new-world-screwworm-fly-strike-protection/

CCR is partnering with Alberta Lamb Producers, Lakeland College, Alberta Agriculture and Irrigation, and Alberta Veterinary Laboratories (AVL)/Solvet of Calgary, Alberta to develop and eventually manufacture the device in Alberta.

Update on the project's four main objectives:

Objective 1: Stakeholder engagement with the membership of Alberta Lamb Producers to gather input for product adaptation to the lamb industry (i.e. what insecticides to incorporate, rotation of classes etc.). **Thank you to everyone who participated and contributed to the first Survey conducted last November. This led to the development of the first prototype Ivermectin and Lidocaine eluting bands that are being readied for field trials scheduled in the spring of 2027.**

Objective 2: Develop prototype insecticide eluting bands. In 2026 the team at CCR developed and tested a series of prototype bands testing four different classes of insecticide. Bands were manufactured and tested under simulated conditions in the laboratory and are being readied for additional development in the winter of 2026.

Objective 3: Facilitate pilot field trials in Alberta flocks to evaluate the prototype product. CCR has worked with the Veterinary Drug Directorate to develop appropriate study designs and has been granted proper certification from Health Canada to conduct this work in the spring of 2027. Early stakeholder engagement will be critical to the success of this work.

Objective 4: The ultimate technology transfer goal of this work is to provide producers with the Care-Ring® anesthesia band with a specific label claim for insecticide and anesthetic delivery during lamb castration and tail docking. The team is working hard to make this commercially available to Alberta producers within a few years.

Are you interested in making this great product even better?

We will be conducting a final producer survey this fall to get valuable input on what you want to see in this product and get your thoughts on the significance of New World Screwworm. Here is a link to the survey: https://uoguelph.eu.qualtrics.com/jfe/form/SV_6r2DB4czkkyI4IK

If you are interested in participating in the survey, or learning more about the project, please feel free to contact us directly:
Jolene Airth, Executive Director, ALP jolene@ablamb.ca

Andrea Hanson, Lakeland College andrea.hanson@lakelandcollege.ca

Website Rebuild

ALP completed a comprehensive rebuild of its website, originally launched in 2014, to improve functionality, accessibility, and the overall user experience. The new website was launched in March 2026 and features a modern design, improved navigation, and easier access to industry information, programs, resources, and services. Enhanced online forms now allow producers to update their contact information, register for events such as the AGM, and enroll directly in programs including the Targeted Grazing: Sheep/Goat Vegetation Management for Unique Grazing Opportunities course, creating a more streamlined and user-friendly experience.

Looking Forward

Bylaw and Regulation Review

During 2025-26, ALP completed the mandatory scheduled review of the **Alberta Lamb Producers Plan Regulation**, **Alberta Lamb Producers Regulation**, and **ALP Bylaws**. As part of the review process, producers were notified through the 2025 AGM Annual Report, the July 2026 N'ewesletter, and the ALP website, providing opportunities to review and comment on proposed amendments. Following Board review and consideration, proposed bylaw and regulatory amendments were presented to producers in advance of the 2026 AGM. No feedback was received on the proposed amendments.

Appendix A: Alberta Lamb Producers Plan Regulation - proposed amendments
Appendix B: Alberta Lamb Producers Regulation - proposed amendments
Appendix C: 2026-06-16 Table for Bylaw Amendment Details

Strategic Plan 2027-2032
During 2025-26, ALP engaged Osborne Interim Consulting to lead a comprehensive strategic planning process. Input from producers, processors, and industry stakeholders was gathered through surveys and direct outreach, helping to inform the organization's strategic priorities and future direction.

Appendix D: ALP Strategic Plan 2027-2032

ALP updated its Research Priorities Document to align with the new strategic plan, with input from a sheep industry veterinarian and university professor to help ensure research priorities reflect current industry needs.

Appendix E: ALP Research Priorities 2027-2032

Responsible Administrator Transition
The Canadian Sheep Federation has begun the transition to become the Responsible Administrator for the national sheep traceability program. As part of the transition, the Canadian Sheep Identification Program (CSIP) will begin operating under the name SheepTrace. The move to SheepTrace does not change or create new regulatory requirements for producers.

Appendix F: SheepTrace Transition Update – Preparing for December

In Summary

Throughout 2025–2026, ALP's staff and directors remained committed to supporting Alberta sheep producers, strengthening the industry, and promoting appreciation for locally raised lamb and wool. By sharing practical production resources, business and financing information, and opportunities for learning and collaboration, ALP continues to help both new and established producers build resilient, successful operations. We also remain dedicated to working with industry partners to advance a strong, unified voice for Canada's sheep sector.

As we look ahead, ALP is excited to build on this year's progress and continue creating opportunities that support producers and strengthen Alberta's sheep industry.

Alberta Lamb Producers Plan Regulation

Overview

Current	Proposed	Rationale
Plan continued **3** The Alberta Lamb Producers Plan continued under the Alberta Lamb Producers Plan Regulation (AR 263/2001) is hereby amended and continued under this Regulation.	**Plan continued** **3** The Alberta Lamb Producers Plan continued under the Alberta Lamb Producers Plan Regulation (AR 263/2001) is amended and continued under this Regulation.	Deleting "hereby."
Commission continued **7** The Commission known as Alberta Lamb Producers is hereby continued.	**Commission continued** **7** The Commission known as Alberta Lamb Producers is continued.	Deleting "hereby."
Regulations to operate Plan **9(f)** providing for the use of any class of service charges, licence fees or other money payable to or received by the Commission for the purpose of paying its expenses and administering the Plan and the regulations made by the Commission;	**Regulations to operate Plan** **9(f)** providing for the use of any class of service charges, licence fees or other money payable to or received by the Commission for the purpose of paying its expenses and administering the Plan, the regulations made by the Commission and the bylaws;	To clarify that that this section also applies to the bylaws.
Review **17** In compliance with the ongoing regulatory review initiative, this Regulation must be reviewed on or before April 30, 2027.	**Review** **17** In compliance with the ongoing regulatory review initiative, this Regulation must be reviewed on or before April 30, 2034.	Seven years is recommended in accordance with Marketing Council's regulatory review processes.

DRAFT

Alberta Lamb Producers Regulation

Overview

Current	Proposed	Rationale
1(f.1) "fiscal year" means the fiscal year of the Commission provided for in the Alberta Lamb Producers Plan Regulation (AR 263/2001);	**1(f.1)** "fiscal year" means the fiscal year of the Commission as set out in the bylaws;	The current definition points to the Plan which states ""fiscal year" means the fiscal year of the Commission as set out in the bylaws;". This amendment would align with the Plan and bylaws.
1(g) "Plan" means the Alberta Lamb Producers Plan Regulation (AR 263/2001);	**1(g)** "Plan" means the Alberta Lamb Producers Plan Regulation (AR 152/2022);	Update to reference the correct Alberta Regulation number for the Alberta Lamb Producers Plan Regulation.

DRAFT

Current	Proposed	Rationale
Payment of sheep service charge 3(1) With respect to the service charge referred to in section 2(1), the producer must, in accordance with this Regulation and for the purpose of carrying out the objects of the Plan, (a) pay the service charge to the Commission based on the number of CSIP ear tags purchased by the producer, (b) provide the Commission with written notice of (i) the number of CSIP tags purchased, (ii) the amount of the service charge being paid by the producer, and (iii) the name and address of the producer, and (c) account to the Commission for the service charge, in the form prescribed by the Commission, by the 25th day of the month next following the month in which the CSIP ear tags were purchased by the producer.	Adding phone number and email address in 3(1)(b)(iii)	Having this data will allow for effective, efficient and timely communication with producers.

DRAFT

Current	Proposed	Rationale
Payment of sheep service charge 3(2) When purchasing CSIP ear tags from the distributor, the producer must authorize the distributor to and the distributor must, in accordance with this Regulation and for the purpose of carrying out the objects of the Plan, (a) collect the service charge from the producer, (b) forward the amount of the service charge to the Commission, (c) provide the Commission written notification of (i) the number of CSIP tags purchased, (ii) the amount of the service charge being paid by the producer, and (iii) the name and address of the producer, and (d) account to the Commission for the service charge, in the form prescribed by the Commission, by the 25th day of the month next following the month in which the CSIP ear tags were purchased.	Adding phone number and email address in 3(2)(c)(iii)	Having this data will allow for effective, efficient and timely communication with producers.

DRAFT

Current	Proposed	Rationale
Payment of wool service charge 4(1) With respect to the service charge referred to in section 2(2), the producer must (a) pay the service charge to the Commission, (b) provide the Commission with written notice of (i) the number of pounds or number of kilograms of wool sold by the producer, (ii) the amount of the service charge being paid by the producer, and (iii) the name and address of the producer, and (c) account to the Commission for the service charge, in the form prescribed by the Commission, by the 25th day of the month next following the month in which the wool was sold.	Adding phone number and email address in 4(1)(b)(iii)	Having this data will allow for effective, efficient and timely communication with producers.

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Current	Proposed	Rationale
Payment of wool service charge 5(1) Despite section 4, if wool is sold by a producer directly to a purchaser without engaging the services of a dealer, that purchaser must (a) deduct the amount of the service charge from the money payable to the producer, (b) forward the amount deducted to the Commission, (c) provide the Commission written notification of (i) the number of pounds or number of kilograms of the wool sold by the producer, (ii) the amount of the service charge being paid on behalf of the producer, and (iii) the name and address of the producer, and (d) account to the Commission for the service charge, in the form prescribed by the Commission by the 25th day of the month next following the month in which the wool was purchased.	Adding phone number and email address in 5(1)(c)(iii)	Having this data will allow for effective, efficient and timely communication with producers.

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Current	Proposed	Rationale
Dealer service charge duties 6(1) If a dealer is engaged in the purchase and sale of wool, the dealer must (a) deduct the amount of the service charge from the money payable to the producer, (b) forward the amount deducted to the Commission, (c) provide the Commission written notification of (i) the number of pounds or number of kilograms of wool sold by the producer, (ii) the amount of the service charge being paid on behalf of the producer, and (iii) the name and address of the producer, and (d) account to the Commission for the service charge, in the form prescribed by the Commission by the 25th day of the month next following the month in which the wool was sold.	Adding phone number and email address in 6(1)(c)(iii)	Having this data will allow for effective, efficient and timely communication with producers.
Use of funds **9**(2) Any funds received by the Commission may be used by the Commission for the purpose of paying its expenses and for administering and enforcing (a) the Act, (b) the Plan, (c) this Regulation, (d) any other regulations made under the Act insofar as those enactments relate to the Plan and the operations of the Commission, and (e) any direction or order of the Council or the Commission.	Add in “the bylaws”	To clarify that that this section also applies to the bylaws.

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Current	Proposed	Rationale
Expiry **15** For the purpose of ensuring that this Regulation is reviewed for ongoing relevancy and necessity, with the option that it may be repassed in its present or an amended form following a review, this Regulation expires on April 30, 2027.	**Expiry** **15** For the purpose of ensuring that this Regulation is reviewed for ongoing relevancy and necessity, with the option that it may be repassed in its present or an amended form following a review, this Regulation expires on April 30, 2034.	Seven years is recommended in accordance with Marketing Council's regulatory review processes.

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Appendix C

Alberta Lamb Producers Bylaws

Overview

Current	Proposed	Rationale
Definitions 1.e)"electronic means," in respect of attending or holding a meeting or voting, means a method of electronic or telephonic communication that enables all persons attending the meeting to hear and communicate with each other instantaneously and also to vote, without limitation, teleconferencing and computer network-based, telephone-based, or internet-based communication and/or voting platforms,	**Definitions** 1.e) "electronic means," in respect of attending or holding a meeting or voting, means a method that the Commission has made available for that purpose. This may include teleconferencing and computer network-based, telephone-based, or internet-based communication and/or voting platforms,	Amending the definition of electronic means to include any method that the Commission has made available.
Functions of the Commission **3.** The Commission must c) when investing its assets must make prudent investments in accordance with the requirements of section 3 of the *Trustee Act* respecting the investment of assets and may delegate to an agent in accordance with section 5(1) to (3) of that Act,	**Functions of the Commission** **3.** The Commission must c) when investing its assets make prudent investments in accordance with the requirements of section 33 of the *Trustee Act and* may delegate to an agent in accordance with section 51(1) and (2) and 53 of that Act,	Updating reference to align with changes made to the *Trustee Act.*

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Current	Proposed	Rationale
Eligible Producers **8.** For the purpose of the Plan and these bylaws, c) any producer who is not listed on the Commission's list of eligible producers must be added to the list where the producer can provide proof to the Commission that the producer has paid a service charge under this Plan in the current year for which the application is made,	**Eligible Producers** **8.** For the purpose of the Plan and these bylaws, c) any producer who is not listed on the Commission's list of eligible producers must be added to the list where the producer can provide proof to the Commission that the producer has paid a service charge under the Plan in the current year for which the application is made,	Administrative clean up.
Removal from office by eligible producers **35.** A vacancy recreated by the removal of a director under paragraph 34 may be filled at the meeting of eligible producers at which the director is removed, or it not so filled, may be filled under paragraph 37.	**Removal from office by eligible producers** **35.** A vacancy recreated by the removal of a director under paragraph 34 may be filled at the meeting of eligible producers at which the director is removed, or if not filled, may be filled under paragraph 37.	Administrative clean up.
Voting on motions 58. In the case of an annual meeting or special meeting held in whole or in part by electronic means, a person attending the meeting by electronic means who is entitled to vote at the meeting may vote by electronic, telephonic or other method that the Commission has made available for that purpose.	**Voting on motions** 58. In the case of an annual meeting or special meeting held in whole or in part by electronic means, a person attending the meeting by electronic means who is entitled to vote at the meeting may vote by any method that the Commission has made available for that purpose.	Amending to any method that the Commission has made available.
Voting in election of directors 63. Paragraph 62.b) does not apply if a person votes by advance mail-in ballot, electronic ballot or telephonic ballot.	**Voting in election of directors** 63. Paragraph 62.b) does not apply if a person votes by advance mail-in ballot, electronic ballot or any method that the Commission has made available.	Amending to any method that the Commission has made available.

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Current	Proposed	Rationale
64. The Commission shall determine for each election which one or more of the following voting methods may be used a) mail-in ballot, b) electronic ballot, c) telephonic ballot, d) in person ballot.	64. The Commission shall determine for each election which one or more of the following voting methods may be used a) mail-in ballot, b) electronic ballot, c) in person ballot, d) any method that the Commission has made available.	Removing the term telephonic ballot and replacing with any method that the Commission has made available.
66. An election held under this Plan is void and the position for which the election is held is vacant if a) the election is held at an annual meeting, and there is not in attendance at the meeting a quorum of persons who are eligible to vote at the election, or b) the election is held in advance of an annual meeting by mail-in ballot, electronic ballot or telephonic ballot and less than 20 ballots are cast in that election.	66. An election held under the Plan and these bylaws is void and the position for which the election is held is vacant if a) the election is held at an annual meeting, and there is not in attendance at the meeting a quorum of persons who are eligible to vote at the election, or b) the election is held in advance of an annual meeting by mail-in ballot, electronic ballot or any method that the Commission has made available and less than 20 ballots are cast in that election.	Administrative clean up. Removing the term telephonic ballot and replacing with any method that the Commission has made available.
68. If an election will be conducted by mail-in ballot, electronic ballot or telephonic ballot, a) the election information must be made available to each eligible producer at least 30 days before the ballot closing date, and b) the ballot closing date must be at least 10 days immediately preceding the annual meeting.	68. If an election will be conducted by mail-in ballot, electronic ballot or any method that the Commission has made available, a) the election information must be made available to each eligible producer at least 30 days before the ballot closing date, and b) the ballot closing date must be at least 10 days immediately preceding the annual meeting.	Removing the term telephonic ballot and replacing with any method that the Commission has made available.

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Current	Proposed	Rationale
Indemnities to Directors and Officers 81. The Commission may advance funds to a person in order to defray the costs, charges and expenses of a proceeding referred to in paragraphs 79 or 80, but if the person does not meet the conditions of paragraph 79, he shall repay the funds advanced.	**81.** The Commission may advance funds to a person in order to defray the costs, charges and expenses of a proceeding referred to in paragraphs 79 or 80, but if the person does not meet the conditions of paragraph 79, they shall repay the funds advanced.	Administrative clean up.
Bylaw amendment, repeal or replacement 84. The repeal or amendment or a new bylaw relating to the requirements of the Act and Plan may be initiated by a) a motion of the Commission, b) a petition of eligible producers in accordance with paragraph 85, or c) upon the request of Council.	**Bylaw amendment, repeal or replacement** 84. The repeal or amendment or a new bylaw relating to the requirements of the Act and Plan may be initiated by a) a motion of the board, or b) upon request of Council.	Removing any reference to a petition. Amending a motion of the Commission to a motion of the Board.

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Current	Proposed	Rationale
85. A petition under paragraph 84.b) must a) clearly state the proposed amendment or repeal of the bylaws or the new bylaw and the reasons for the proposed amendment, repeal or new bylaw, b) be signed by at least 20 eligible producers, c) set forth in a legible manner the name, address, phone number, e-mail address and signature of the eligible producers, d) be presented to the Commission (i) within 3 months from the date the first petitioner signed the petition, and (ii) at least 90 days prior to the annual meeting or special meeting.	**Repeal and Replace with** Subject to the requirements of the Act, these bylaws may be amended or repealed by the Board upon a 2/3 majority vote of producers during an annual general meeting or special general meeting or through whatever means determined appropriate by the Board.	Removing any reference to holding a petition and adding in a 2/3 majority vote of producers to amend the bylaws – this aligns with other Marketing Boards and Commissions and ensures that producers have a vote in amending the bylaws without having to hold a petition.
86. Subject paragraph 87, these bylaws may be amended or repealed by special resolution of the eligible producers at an annual meeting or special meeting.	86. Subject to paragraph 85, these bylaws may be amended or repealed by special resolution of the eligible producers at an annual meeting or special meeting.	Administrative clean up.
Conflicts 91. These bylaws form a part of the Plan to the extent that they do not conflict with the Act, the Plan and the Marketing regulation. If there is a conflict between these bylaws, the Act, or a regulation made under the Act, the Act and the regulations prevail.	**Conflicts** 91. These bylaws form a part of the Plan to the extent that they do not conflict with the Act, the Plan and the Commission regulation. If there is a conflict between these bylaws, the Act, or a regulation made under the Act, the Act and the regulations prevail.	ALP has a Commission Regulation not a Marketing Regulation. Administrative clean up.

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Current	Proposed	Rationale
Review 92. In compliance with the ongoing review cycle of regulations, these bylaws must be reviewed on or before April 30, 2027.	**Review** 92. In compliance with the ongoing review cycle of regulations, these bylaws must be reviewed on or before April 30, 2034.	To align with the seven-year regulatory review processes.
ENACTED by the Commission this day of , 2021. , Chair of the Alberta Lamb Producers	**Repeal**	Administrative clean up. No longer required.

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Alberta Lamb Producers Strategic Plan 2027-2032

Vision

A thriving, producer-led sheep industry where Alberta lamb production grows profitably and sustainably.

Mission

Support Alberta sheep producers by building unity and trust across the sector, advocating for market access and fair regulations, and expanding producer capability.

Values

- Prioritize the Alberta sheep industry.
- Accountable to our producers.
- Committed to guiding industry innovation and enhancement.
- Lead with integrity, honesty and transparent communication

Strategic Pillars

1. Grow Production of Alberta Lamb by 20% by 2030

Enable profitable, sustainable production growth by aligning on-farm decisions with demand, processing access, and market realities.

2. Strengthen Unity, Trust, and Communication

Build alignment, credibility, and collaboration across producers, partners, and organizations.

3. Advocate on Processing Access, Trade Barriers, and Regulations

Lead focused advocacy on the structural issues limiting industry growth.

4. Build Producer Capability through Practical Extension and Mentorship

Support producer performance and resilience through mentorship, peer learning, and accessible, human-centered extension.

Alberta Research Priorities 2027-2032

1. Improving production performance

- Management
  - Improve key flock performance indicators (e.g., conception rate, weaning percentage)
  - Improve flock performance, selection for reproductive efficiency and culling practices with recording and analysis
  - Improve management systems for highly productive ewes
  - Improve management systems for lamb survival and rearing of lambs
  - Increased brown fat (brown adipose tissue) in newborn lambs
- Genetic selection
  - Terminal sire evaluation for carcass quality
  - Parasite / disease resistance
  - Reproductive performance, including lambing ease, mothering behavior, milk production
  - Developing selection indices for selecting breeding stock
  - Pooled genomic measurement
  - Increased brown fat (brown adipose tissue) in newborn lambs
- Carcass quality / performance and supply chain practices
  - On-farm practices (i.e. feeding) to improve lamb performance and carcass quality
  - Farm-to-market handling and transportation to minimize carcass damage
  - Processing improvements focused on carcass quality, quality assessment, technology
- Nutrition
  - Improve animal performance through optimized nutrition and ration formulation
  - Research into improved nutrition, including by-product feeds
  - Research on feed contaminants: toxins, mycotoxins, ergot
  - Research on sheep feed efficiency (including but not limited to residual feed intake)

2. Improving business performance (Profitability, Benchmarking, Sustainability)

- Cost of production
  - Improved management, financial skill solutions
  - Develop new knowledge/information transfer options
- Manage production costs
  - Feed, labour, energy, overhead
  - Capital investment, cash-flow
- Identify, assess alternative practices in key cost areas (forages, grazing, feeds, labour, technology, equipment)
- Adapt flock models, production systems, risk management to meet changing environmental and societal demand
- Collect a comprehensive and consistent dataset (e.g., key flock performance indicators) for benchmarking purposes and to inform policy development and research
- Sustainable lamb production management systems:
  - profitable (productive, enhanced supply)
  - environmental resources (soil, water, forage)
  - social responsibility (safe food, animal welfare)
  - identification of data, research, and knowledge gaps

3. Improving animal health and welfare

- Knowledge and tools to reduce death losses and early-culling (eg. neonatal, feeder lambs, ewes)
- Research on the impact, cost and prevention of diseases (lameness, pneumonias, chronic conditions like OPP, etc.) and parasites (e.g., *Taenia ovis, Haemonchus contortus*)
- Access to drugs, medications for disease management (relevant to new medications or medications on the market but not available to Canadian producers)
- Uptake of new and existing tools and programs (food safety, traceability, biosecurity, and animal welfare)
- Identification, development, transfer to supply chain members, of clear 'best practices' for flock health and welfare
- Conduct research on predictive detection of important diseases in sheep and lamb

4. Future Farming and Progressive Research

- Comprehensive data collection on major production traits, financial performance and sustainability of sheep production
- Wool market development and utilization of wool and wool byproducts
- Develop a comprehensive mobile application for better farm management and prediction
- Invest in supporting research on new areas of technology and IT that benefits sheep production
- Invest on research based on prognosis and prediction rather than detection and diagnosis

Developed by the Alberta Lamb Producers, aligned with the Alberta Lamb Producers Strategic Plan.

SHEEPTRACE / OCTOBER 2026 COMMUNICATIONS

Appendix F

SheepTrace Transition Update
Preparing for December

OCTOBER 20, 2026 | PUBLIC INFORMATION

Preparations are advancing for SheepTrace, Canada's national sheep identification and traceability program, as the Canadian Sheep Federation (CSF) prepares to assume operational responsibility as Responsible Administrator. The planned December 9 cutover remains subject to the remaining transition activities and applicable approvals.

Reporting technology is ready

AgroLedger, the technology CSF has developed since 2020 and which will power the SheepTrace reporting system, is ready for producer use. The transfer of existing sheep traceability information from the Canadian Livestock Tracking System (CLTS) into AgroLedger is underway. Producers should continue reporting through CLTS until SheepTrace issues cutover instructions.

Dedicated producer support starts taking shape

Two new full-time SheepTrace staff members will begin work on November 2. Following onboarding and training, they will respond to producer questions and help with reporting. Questions may be directed to info@sheeptrace.ca; the availability of the new dedicated support service will be confirmed after onboarding.

Training resources are coming online

The AgroLedger user manual and instructional how-to videos are scheduled to be added to the Resources page at SheepTrace.ca this week. These materials will help producers explore the new reporting environment before the changeover. Account access and reporting instructions will follow separately.

Reporting options for different needs

The new reporting system is web-based and will be accessible through supported browsers on connected devices. Paper-based submission options are under development for producers who prefer that approach, and phone-based assistance is planned through the dedicated support team. Procedures will be announced before cutover.

Regulatory requirements remain the same

The transition changes who administers the program and which system is used for reporting; it does not change the federal traceability requirements producers must meet, either during or after the transition. Any future regulatory changes would follow a separate process. For now, continue reporting through CLTS and purchasing approved sheep tags through the usual channels.

Stay informed

Updated FAQs are already available at SheepTrace.ca. Further guidance will be issued as remaining preparations are completed. Please check the website for current information.

CURRENT GUIDANCE • Continue reporting through CLTS until SheepTrace issues instructions.
SheepTrace.ca | info@sheeptrace.ca

Provincial sheep organizations and industry partners may reproduce and distribute this article. For current guidance, visit SheepTrace.ca.



Alberta Lamb Producers

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